

Auckland Regional Public Health Service
Ratonga Hauora-ā-Iwi o Tāmaki Makaurau



TE ORA Ō TĀMAKI MAKAURAU
STRATEGIC PLAN
2017-2022



FOREWORD

As a discipline, public health is about preventing disease, prolonging life and promoting health through the organised efforts of society. ARPHS provides public health services to people residing within the Counties Manukau, Waitemata and Auckland District Health Board (DHB) areas through health protection, prevention and promotion. This *Strategic Plan* identifies, at a high level, the direction in which ARPHS intends to travel to improve the health and wellbeing of the region's people and environment. ARPHS' vision is Te Ora ō Tāmaki Makaurau. We are only able to achieve this by collaborating with our stakeholders.

During the development of the strategy, we have identified many challenges and opportunities facing Auckland including its projected growth, diversity, climate change and health inequities. To navigate these changes, the strategy outlines five outcome areas on which ARPHS will focus. To achieve these outcomes, ARPHS will prioritise: stakeholder relationships and collaboration, leveraging new technology, supporting effective communications and surveillance, workforce development and improving equity.

We would like to thank the ARPHS team for the many contributions and input into the development of this strategy. We would also like to thank Simon Bowen and Dr Margaret Wilsher for their leadership and guidance during the development process.

Jane McEntee
General Manager

Julia Peters
Clinical Director

PUBLIC HEALTH

The art and science of preventing disease, prolonging life and promoting health through the organised efforts of society.

- Acheson, 1988; WHO

Kia hora te marino
Kia whakapapa pounamu te moana
Hei huarahi ma tatou i te rangi nei
Aroha atu aroha mai
Tatou ia tatou katoa
Haumi e hui e
Taiki e

E ngā tini mate kei waenganui ia tātou,
Haere, haere, hoki atu ra ki Hawaiki nui, Hawaiki
roa,
Hawaiki pāmamao ki te Hono-i-Wairua, ki reira
okioki ai.

Ki Ngā Mana Whenua o Tāmaki Makaurau,
tēnei mātou Te Ratonga Hauora a Iwi o Tāmaki
Makaurau e mihi ana kia koutou mō tō manaaki
kia mātou e noho ana ki roto i tō rohe i raro i te
maru o Te Tiriti o Waitangi. E rere ana te mihi
maioha kia koutou katoa.

Ka huri kia tātou, ngā iwi mataawaka, ngā
hāpori, ngā whānau, ngā kaimahi o Te Karauna
e noho ana ki tēnei takiwā, nei rā te mihi kia
koutou, oti rā kia tātou katoa.

Ko te Ratonga Hauora a Iwi o Tāmaki Makaurau
ngā kaiwhakahaere i ngā taupori kanorau ki
tēnei rohe. Mā te tiaki, te taupā me te hāpai i te
hauora tēnei kaupapa ka kawē. Ka whakarawē
mātou i ngā ratonga hauora kia ngāi tātou e
noho ana ki tēnei takiwā, mai Waitemata taenoa
ki Manukau.

*To the deceased among us, depart to Hawaiki,
To great Hawaiki, to long Hawaiki, to distant
Hawaiki, to the meeting place of departed souls.
There you shall be at rest.*

*Auckland Regional Public Health Service
acknowledges Ngā Mana Whenua o Tāmaki
Makaurau for the care and protection you extend
to all within the Auckland Region per the articles
of the Treaty of Waitangi. We extend thanks and
appreciation to you all.*

*Turning now to us all, of many tribes,
communities, families and civil servants who all
dwell in this region. Sincere greetings to you, and
to us all.*

*Auckland Regional Public Health Service is the
regulatory public health organisation serving the
diverse population of Tāmaki Makaurau through
health protection, prevention and promotion. We
aim to provide public health service to people
residing in Waitemata, Auckland, and Counties
Manukau.*

Health equity Increased life expectancy
Māori health gain Outbreak response Alcohol licensing
Environmental health Drinking water quality Quality of life
Assessment Early childhood wellbeing **Healthy Auckland Together**
Research and evaluation Emergency management
Stakeholder relationships Vaccinator authorisation Surveillance
Communications Networks and partnerships Health improvement
Informatics **Smokefree** Burials and cremations
Intelligence and planning **Public** Pandemic planning
Workplace health **Health** International health regulations
Built environment Regulation and enforcement
Psychoactive substances Border health protection
Contaminated land Wastewater
Non-communicable diseases Early childhood education centre assessments
Public health capacity development
Notifiable diseases Controlled purchase operations Tuberculosis control
Recreational water BCG immunisation Alcohol Refugee health services
Nutrition and physical activity Hazardous substances
Social environments Policy submissions **Obesity** Workforce development
Communicable diseases

Why we're here

VISION

Te Ora o Tāmaki Makaurau

Our vision captures the essence of promoting and protecting the health and wellbeing of the region's people and environment

PURPOSE

Collective action for the health and wellbeing of Tāmaki Makaurau

HIGH LEVEL OUTCOMES

Increased life expectancy

Quality of life

Māori health gain

Equity for all

What we do

LONG TERM OUTCOMES

People live free from the harms associated with harmful commodities

People are protected from the impact of environmental hazards

People are protected from the impact of notifiable infectious diseases

The environments in which people live, learn, work and play promote health and wellbeing

SUPPORTED BY

Leadership, workforce development and organisational sustainability

TOP STRATEGIC PRIORITIES

Reduce the harm of notifiable infectious diseases, in particular:

- Reduce the spread of Tuberculosis through TB case and contact management
- Actively manage infectious diseases and pursue an 'up stream' approach to infectious disease prevention

Build healthy and resilient environments and communities, in particular:

- Early identification and active management of enteric diseases
- Active support for high quality water and waste management

Reduce obesity, improve nutrition, and increase physical activity

Support Smokefree 2025

Enhance surveillance of communicable and non-communicable diseases and risk factors for public health action and reporting

Enhance and build stakeholder relationships with organisations and communities to continuously improve public health for Tāmaki Makaurau



Live, learn,
work and play

LONG TERM OUTCOME

The environments in which people live, learn, work and play promote health and wellbeing

FOCUS AREAS

Influential partnerships for optimal results
Making the case for change
Equity enhancing environments

WHAT'S INCLUDED

Healthy Auckland Together
Early childhood programmes
Workplace wellbeing

BOLD GOAL

Wellbeing is at the forefront of decisions that impact Tāmaki Makaurau

WHAT WE DO

By July 2022, target populations (identified by equity) see positive differences in where they live, learn, work and play

By 2022, community voice informs how we are planning, designing and delivering improved outcomes for the people of Tāmaki Makaurau

WHY

Evidence supports making positive changes to where people live, learn, work and play improves their health

Obesity has become a significant health and community issue

The first 1000 days of development is critical for shaping outcomes in later life

Workplaces are no longer just an important setting, but are considered a determinant of health

Strong collaborations with common purpose drive change

HOW

Generate and share evidence

Build strong stakeholder relationships to support change

Drive for equity

Incorporate community voice

Champion healthy environments and public policy

A scenic view of a city skyline across a body of water, with a residential area in the foreground and a bush of red flowers on the left. The city skyline features several tall buildings, including a prominent tower with a spire. The water is a vibrant blue-green, and the sky is a clear blue with scattered white clouds. The residential area in the foreground consists of numerous houses with various roof colors, including red, grey, and white. The bush of red flowers on the left is dense and vibrant, framing the view.

Environmental hazards

LONG TERM OUTCOME

People are protected from the impact of environmental hazards

FOCUS AREAS

Influential partnerships for best outcomes
Dynamic thriving team
Use resources innovatively to grow with our communities

WHAT'S INCLUDED

Enteric diseases
Built environments
Border health
Burials and cremation
Waters and wastes
Hazardous substances
Environmental disease

BOLD GOAL

Build healthy, resilient environments and communities

WHAT WE DO

ARPHS will focus on the prevention and best practice management of environmental hazards

ARPHS will work with communities to support the prevention of environmental hazards

ARPHS will support the management of high quality water and waste systems

ARPHS will maintain robust stakeholder management to support sustainable wellbeing for the people of Tāmaki Makaurau

WHY

Enteric disease management and prevention leads to healthier communities

Reducing environmental hazards reduces harm in communities

Public health support and communication leads to more resilient communities

HOW

Provide best practice for notification and management of enteric diseases

Support control of public health hazards at the border

Respond with action and advice to reduce the impact of environmental disease

Collaborate with other organisations to build a strong network of support, advice and communication

Provide comprehensive and sustainable surveillance and reporting

Harmful
commodities



LONG TERM OUTCOME

People live free from the harms associated with harmful commodities

FOCUS AREAS

Leadership and effective partnerships
Changing the culture of consumption
Effective legislation, policy and enforcement

WHAT'S INCLUDED

Smokefree
Alcohol
Psychoactive substances

BOLD GOAL

Reduce the availability and consumption of harmful commodities across Tāmaki Makaurau, particularly in areas of high deprivation

WHAT WE DO

ARPHS influences social discourse and policy decisions regarding harmful commodities

ARPHS contributes to healthy public policy, regulatory and enforcement environments

WHY

Harmful commodities are some of the leading causes of preventable death and disease in New Zealand

Alcohol consumption is an important risk factor for more than 60 different disorders, and has an estimated economic cost of \$4.9 billion a year

Each year about 1700 Aucklanders die from smoking, and over 1000 Auckland children start smoking

We have a legal responsibility to enforce Government regulations around alcohol, tobacco and psychoactive substances

HOW

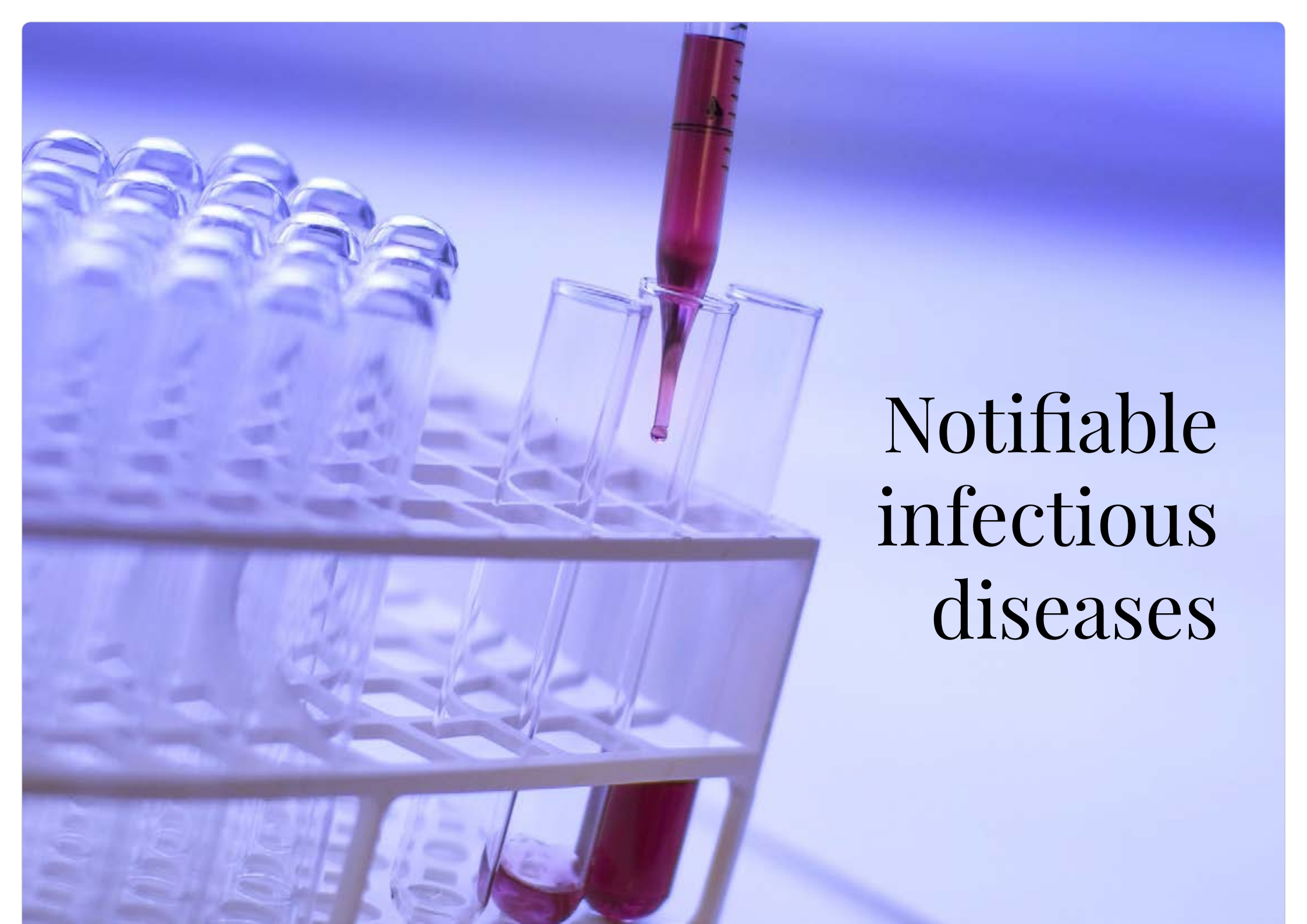
Build public support for change

Advocate for positive change in influential arenas

Provide comprehensive surveillance and reporting that is widely disseminated

Leverage off regional and national opportunities to contribute to Smokefree 2025

Maximise the public health benefit of effective compliance strategies and actions

A laboratory setting with a pipette dispensing red liquid into a test tube in a rack. The background is a soft, out-of-focus blue gradient. The pipette is positioned vertically, with a small droplet of red liquid hanging from its tip. The test tube is held in a white plastic rack. Other test tubes are visible in the background, some containing red liquid. The overall scene is clean and professional, suggesting a medical or scientific context.

Notifiable
infectious
diseases

LONG TERM OUTCOME

People are protected from the harm of notifiable infectious diseases

FOCUS AREAS

Influential partnerships for best outcomes
Innovative use of resources
Dynamic thriving team

WHAT'S INCLUDED

Tuberculosis
Notifiable infectious diseases
Refugee health screening
HIV
Vaccinator authorisations

BOLD GOAL

Reduce notifiable infectious diseases

WHAT WE DO

ARPHS will focus on prevention and best practice management

ARPHS will develop and maintain collaborations with key partners to grow its knowledge base

ARPHS will develop relationships with social sector partners to enhance sustainable wellbeing for the people of Tāmaki Makaurau

WHY

Reduced incidence of infectious diseases leads to sustainable health and wellbeing

Management of infectious diseases leads to fewer hospitalisations, and reduces the burden of illness in communities

Comprehensive sharing of information equips people with the tools to reduce harm and affect change

HOW

Provide best practice for notification and management of notifiable infectious diseases

Support 'up-stream' activities to reduce the incidence of notifiable infectious diseases

Monitor, report and undertake surveillance on infectious and emerging diseases

Build collaborations to support excellence in infectious disease management

Leadership



LONG TERM OUTCOME SUPPORTED BY

Public health leadership, sustainability and workforce development

FOCUS AREAS

Impacting where it matters most
Creating a thriving culture
Efficient and influential services

WHAT'S INCLUDED

Informatics	Workforce development	Stakeholder management
Surveillance	Policy	Infrastructure
Emergency management	Communications	Intelligence and reporting
Leadership		

BOLD GOAL

ARPHS is a champion of innovation, public health gain, equity and world class outcomes

WHAT WE DO

ARPHS has systems, processes, and infrastructure to support public health gain

ARPHS is one team, thriving and high performing

ARPHS has meaningful stakeholder engagement to make a positive difference where it matters

ARPHS undertakes horizon scanning to address emerging public health issues and threats

ARPHS provides public health intelligence and reporting

WHY

Robust systems, processes and infrastructure support public health action

A thriving and high performing team enables ARPHS to competently work with the people of Tāmaki Makaurau

Strong stakeholder relationships support public health action

ARPHS is responsible for providing public health intelligence to inform public health action

HOW

Active surveillance of public health hazards and provision of relevant intelligence

Ensure robust and innovative systems, processes and infrastructure

Implement ARPHS' people action plan

Build meaningful stakeholder relationships supported by a stakeholder management framework

Ensure actions to support equity

Auckland Regional Public Health Service

Rātonga Hauora ā Iwi o Tamaki Makaurau



Working with the people of Auckland, Waitemata and Counties Manukau

OUR VISION: TE ORA Ō TĀMAKI MAKĀURAU

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